

Building a Stronger North



Photo: Northern Development



Ribbon cutting at the East Lillooet Internment Memorial Garden in May 2022. Northern Development provided a \$30,000 grant through the Community Places funding program for the remodeling of the garden with a low-maintenance Japanese-style rock garden.

Photo: Northern Development

Cover photo: Grand opening celebrations with Saik'uz First Nation at the Vanderhoof Cultural Centre on June 30, 2022. Northern Development invested \$250,000 into the construction of a new building which exhibits art and regalia provided by Saik'uz First Nation and artifacts from Vanderhoof's history.

Table of Contents

- Guiding Statements 3
- Message from the Chair and CEO 4
- How We Work 5
- Who We Support..... 6
- Our Regions 11
 - Cariboo-Chilcotin/Lillooet..... 11
 - Northeast 15
 - Northwest..... 19
 - Prince George 22
- Our Partners 27
- Annual Client Survey..... 31
- Public Interest Disclosure Act..... 32
- Best Practices in Fund Management..... 33

Our Vision

Northern British Columbia is recognized as a global leader in innovative, inclusive rural development.

Our Values

We strive to be trusted for our integrity, accountability, collaboration and passion. We are responsive, yet responsible.

Our Mission

Northern Development acts as a catalyst for transformative rural development that stimulates entrepreneurial creativity and community resiliency.

Our Ethics

As stewards of a public trust incorporated under legislation by the Province of British Columbia, we promise to:

- Dedicate ourselves to building economic capacity and sustainability throughout the Trust’s service area
- Responsibly steward a capital base to support Trust area communities in perpetuity
- Develop strong partnerships throughout the region and uphold the values of the communities we serve

But not to:

- Favour one region, community or business over another
- Adopt or promote a political affiliation or put our interests ahead of central and northern B.C.’s

Four Strategic Pillars

- Organizational Excellence and Sustainability
- Business Development
- Community Development
- Capacity Development

Message from the Chair and CEO

If there was a single word that could be used to sum up our experience in 2022, it would be pivot.

Although we finished 2021 with an above average return on investment at 12.8 per cent, we began to realize early on in 2022 with Russia's invasion of Ukraine, stagnant supply chains and another year of COVID, that we would need to pivot in order to continue to fund projects while ensuring longevity for Northern Development.

Fortunately, our board, regional advisory committees and staff were able to make some tough financial and program decisions while keeping the communities and businesses in our region top of mind – striving to “get to yes” on as many projects as possible.

At the close of 2022, Northern Development managed to approve \$13 million – not inclusive of our Partner Programs. We saw the resurgence of our Fabulous Festivals and Events program after a nearly two-year hiatus, we continued to offer the Small Business Recovery Consulting Rebate program and as an organization, we implemented our new “normal” though a hybrid work model.

The Trust funded many valuable projects in 2022, including 46 community development projects that supported local governments across the region. In the District of Chetwynd, we approved \$200,000 under our Main Street Revitalization Capital program to enhance Chetwynd's downtown and in McBride, we approved \$200,000 under the Northern Housing Incentive program for the development of senior's residences.

We maintained our commitment to small and medium sized businesses in Northern B.C. as well in 2022, supporting 39 business development projects. The Edge Marketing + Media in Prince George was able to implement an internal process review thanks in part to a \$24,225 Small Business Recovery Consulting rebate and Terrace-based business NSD Development Corp. received a \$12,875 Competitiveness Consulting Rebate to hire a consultant to review the design for a new rail/truck transload facility in Terrace.

Northern Development's service region includes 89 Indigenous governments and in 2022, we supported various community development, business development and capacity building projects including the construction of the Osprey Nest in Williams Lake First Nation, which received a \$300,000 Economic Infrastructure grant. The Osprey Nest will be a newly constructed mixed-use building that will house lofts to provide capacity for short-medium term

stays for a variety of visiting professionals, contractors and consultants engaged in business with the Williams Lake First Nation.

In March of 2022, the Province of B.C. released its Declaration Act Action Plan detailing 89 actions every ministry in government will take to create a better province for Indigenous people in B.C. Section 4.39 states: “Work with the Province's Economic Trusts and First Nation partners to develop a mechanism that ensures inclusion of First Nations at a regional decision-making level.” With this information in hand, the Trust established an Indigenous Advisory Committee. This eight-member team will work with Northern Development on the creation of an Indigenous Engagement Plan with the goal of achieving a governance model for the Trust that is inclusive of Indigenous communities. We are honoured to have such an esteemed committee representing our region and look forward to further strengthening relationships with our Indigenous partners.

In Partner Programs, the newly established Northern Passenger Transportation Service Fund had its first intake in 2022, supporting 20 projects for \$7.2 million under both the Northern Community Shuttle Program and the Inter-city Passenger Transportation Services for Northern BC Program.

The province's ongoing commitment to provide high-speed internet to rural and Indigenous communities was clear in 2022 with the approval of \$23.9 million for 20 Connecting BC projects and in the Peace Region, 39 projects were approved through the BC Hydro GO Fund and Peace Agricultural Compensation Fund for a total of \$1.8 million.

As we move forward in 2023, we may indeed have to pivot again; however, we will remain responsive, committed and forthright to ensure that the communities, First Nations, not-for-profit organizations and businesses in our service region receive the funding they need to continue to grow the economy in the North.



Margo Wagner
Board Chair



Joel McKay
Chief Executive Officer

How We Work

Our Team

Northern Development's staff is a focused group of high-performing individuals who work to stimulate Northern B.C.'s economy. The staff is dedicated to building relationships with organizations, governments and businesses in our service region and beyond.

With over 300 projects approved through Northern Development's programs in 2022, the team works diligently to oversee hundreds of active projects, administer partner program funds, complete due diligence on all applications and manage day-to-day operations.

Please visit our website or call our office to contact any one of our talented staff.

Staff Values

The Trust team functions as a whole and strives to incorporate a specific set of values into every decision made and every interaction. Team values are important because they establish the fundamental beliefs, attitudes and behaviors that guide our actions and decisions. Northern Development's team values include integrity, trust, openness, flexibility, support, continuous improvement, balance, community, leadership and agility.

Photos: Northern Development



Governance

Board of Directors

Northern Development Initiative Trust is governed by a 13-member board of directors. Board members are appointed in two ways: five are regional leaders appointed by the Province of British Columbia and eight are appointed by the four regional advisory committees. Every director must reside in the Trust's service region. The board meets quarterly and when required. They are responsible for setting and maintaining the Trust's strategic priorities, making decisions based on policy and being an effective team to stimulate economic development in Northern B.C. Each year, the composition of the board changes slightly as various terms end, elections are held in local governments and regional advisory committees change.

A list of our current board of directors can be found on our website.

Regional Advisory Committees

Northern Development's board is advised by four regional advisory committees. These four committees are comprised of 67 locally elected leaders and each committee elects a chair, vice-chair and two members to join the board. This method ensures that local knowledge from the Trust's diverse communities is incorporated into all decisions. The regional advisory committees meet every quarter to review funding applications, policy recommendations, strategic plans and to discuss economic challenges that the region may be facing.

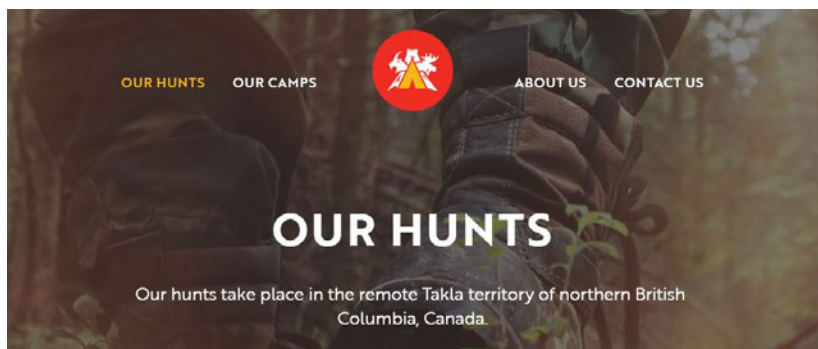
Who We Support

Indigenous governments

Northern Development's service region includes 89 Indigenous governments representing many different nations, treaties and languages. The Trust acknowledges the ceded and unceded territories that it serves throughout central and northern British Columbia.

- **\$1,532,564 approved for 13 community development projects in 2022**
- **\$11,905,898 approved for 163 community development projects since inception**
- **\$342,400 approved for 21 capacity building projects in 2022**
- **\$2,379,908 approved for 242 capacity building projects since inception**
- **\$158,925 approved for seven business development projects in 2022**
- **\$1,215,250 approved for 58 business development projects since inception**

Marketing Initiatives grant allows for global recognition for Takla Nation



website with a focus on promoting this Indigenous tourism experience to the international market.

“This project has supported us in marketing a small Indigenous owned and operated business globally, said Jaden French, Tourism Manager for Takla Nation. “With this grant we are able to target clients across the US and Europe through trade shows, social media and other marketing initiatives.

Takla Outfitters, a Takla Nation owned and operated business, offers a unique wildlife and cultural tourism opportunity for those interested in a true outdoor adventure. These guided trips feature the opportunity to live on the land for up to 14 days with a Takla guide, hunt large game and attend a ceremonial potlatch in the community of Takla Landing.

The hunts have been primarily spread through word of mouth and the Nation was looking to increase its profile through focused marketing and promotional efforts. In the summer of 2022, Takla Nation successfully applied for a \$12,741 Marketing Initiatives grant to kick off their efforts.

The project includes the development of a marketing brochure, trade show display booth, vertical display banner, promotional videos, photography and updates to the existing

“The outcome of this is we now have a full season booked which will provide unique employment opportunities for all nation members.”

These hunts allow for Takla members to sustain their culture and traditions, while developing sustainable revenue streams and managing natural resources in ways that are consistent with Takla Nation land stewardship values.

The Marketing Initiatives program provides up to \$20,000 in grant funding to support new marketing campaigns or projects that allow a community to take advantage of opportunities that support economic vitality and diversification.

Local governments

There are 39 municipalities, eight regional districts and one regional municipality in the Trust's service area. Northern Development is fortunate to have many representatives from various local governments on its Regional Advisory Committees (RACs) and Board of Directors.

- **\$3,090,810 approved for 46 community development projects in 2022**
- **\$56,679,484 approved for 854 community development projects since inception**
- **\$2,663,211 approved for 112 capacity building projects in 2022**
- **\$32,309,628 approved for 1,403 capacity building projects since inception**

Chetwynd Public Library creates a “living room” for the community



In many communities, public libraries are more than just a place for books; they are meeting places, safe spaces for vulnerable people and learning centres for children and adults.

With the Chetwynd Public Library getting on in age (built in 1967), both the library association and the Peace River Regional District (PRRD) realized that a new facility was needed to ensure the “living room of the community” remained well into the future.

In 2022, the PRRD successfully applied for a \$300,000 Cultural Infrastructure grant to put towards the construction of a new, fully accessible 8,640 square foot library to serve Chetwynd and neighbouring communities. The total project budget is just over \$5,000,000 and will be completed in early 2023.

“I echo the sentiments of the regional board when I say that we are very excited about the new Chetwynd Public Library,” said Dan Rose, Director, Electoral Area E. “This project would not have been possible without the financial support of the NDIT.

“Further, the collaboration between the District of Chetwynd, the Chetwynd Public Library Board and staff, and the residents of Chetwynd and Electoral Area E made this initiative a reality. We are investing in the future with this upgraded facility, as many generations will come to enjoy this vital community asset.”

The new library will sit adjacent to Chetwynd’s recreation centre complex and in addition to traditional functions, library services will also be delivered to West Moberly and Sauleau First Nations. It will have purposed areas for use by visitors of all ages, as well as spaces for meetings, quiet activities, computer use and a small food service area.

The library has an average number of 1,150 visitors per week representing approximately 21 per cent of the service area’s population.

The Cultural Infrastructure program supports the creation or improvement of arts, heritage, culture and creative innovation spaces.



Internships

Every year, Northern Development offers intern placements at 12 different local and Indigenous governments. These paid internships offer hands-on training and experience for recent graduates as they start their careers and provide additional capacity for local and Indigenous government offices.

- **10 interns placed in 2022 (six local government, four Indigenous government)**
- **130 interns placed since inception**
- **39 local governments with intern placement since program inception (2013)**
- **14 Indigenous governments with intern placement since program inception (2017)**
- **56 former interns currently working in local or Indigenous government**
- **75 former interns who have worked in local or Indigenous government**

Local government internship leads to full-time position in Peace River Regional District



Matthew Bascom was accepted into Northern Development's Local Government Internship program in the spring of 2022 after graduating from Selkirk College and was hired by the Peace River Regional District (PRRD) for the yearlong placement. Bascom is now working full-time for the PRRD as a grant coordinator.

Reporting directly to Crystal Brown, Bascom assisted in the delivery and development of electoral area projects, rural community development initiatives and provided support to rural service functions. He worked with neighbouring First Nations to identify opportunities to partner on initiatives.

Bascom interacted directly with each department, providing senior-level administrative support, including research, drafting documents and coordinating activities.

"As someone who moved to Canada two years ago, I was initially nervous when I was selected for the internship. However, Alanna and the NDIT team did a terrific job providing a welcoming environment during the internship orientation.

"One of my biggest takeaways from the orientation was embracing the challenge of learning as much as possible on this adventure I was about to embark on. Working at the PRRD provided me with great professional experience and development.

"I learned how local governments function and how vital the PRRD is to the rural communities here in the Peace Region. In addition, I was provided with the opportunity to partake in many projects and gain valuable experience, such as report writing, that led to obtaining a full-time position at the PRRD."

Not-for-profit organizations

Many of Northern Development’s programs are available to registered not-for-profit associations throughout its service region. Non-profit organizations are very valuable assets in our communities and the Trust funds several significant projects and events for non-profit associations each year.

- **\$3,772,421 approved for 80 projects in 2022**
- **\$56,644,034 approved for 1,143 projects since inception**

Williams Lake Cross Country Ski Club’s new visitor lodge is no bull

The Williams Lake Cross Country Ski Club broke ground on a brand-new visitor lodge to the Bull Mountain Ski area thanks in part to a \$279,399 Recreation Infrastructure grant from Northern Development.

The facility is a 2,400 square foot lodge with timber frame accents – a much needed improvement from the trailer the club used before which did not have power or water. The lodge is designed to be energy efficient, low maintenance and accessible to all visitors.

The upper floor of the lodge will have a gathering area with tables, a kitchen and an accessible bathroom. The walk out basement will include a newly expanded ski rental facility. Additionally, the project will include the construction of an outdoor log post and beam stadium pavilion to provide an outdoor gathering space and shelter for visitors, as well as two new log post and beam outhouses.



Photo: Williams Lake Cross Country Ski Club

“It is a wonderful log structure which will serve many purposes including sheltering our ski school participants, acting as a sheltered viewing spot for races and events and as a great spot in which to gather for a picnic and roasting of hot dogs,” said Robin Dawes, chair of the Williams Lake Cross Country Ski Club.

This facility will directly support the growing demand for ski rentals, ski programming and year-round recreation in the Williams Lake area. This project will not only benefit the local community but will connect visitors to the Cariboo with an exceptional Nordic ski experience.

The Recreation Infrastructure program supports community efforts to create and support recreational infrastructure, such as arenas, gymnasiums, golf courses, fields, boat launches and others.



Small and medium sized businesses

Northern Development works to support small and medium-sized independent businesses throughout northern and central B.C. through funding rebates for consulting services and innovative projects.

- **\$676,373 approved for 39 business development projects in 2022**
- **\$15,503,915 approved for 691 business development projects since inception**

Kasiks Wilderness Resort benefits from business and marketing plan through SBR

When the Kitsumkalum Nation purchased the Kasiks Wilderness Resort pre-pandemic, the hospitality industry in Canada registered growing numbers annually, making the purchase of the resort worthwhile. The outlook quickly shifted with the onset of COVID-19 as border closures and travel restrictions brought travel and tourism businesses to a standstill.

In order to support business growth and development, and qualify for investment support, resort manager Heather Bohn successfully applied for a \$30,000 Small Business Recovery (SBR) Consulting Rebate. The funding allowed resort staff to work with a consultant to create a business and marketing plan, including financial projections. Additionally, the project allows for industry training for management and staff and organizational assistance.

“This funding is exactly what our small business needed to move from ideas to tangible, realistic plans,” said Heather Bohn, manager, Kasiks Wilderness Resort. “Northern Development’s small business recovery grant allowed us to work with industry professionals in our early start up phase, giving us much needed help. We now have a path to follow for moving the dreams of our small business to grow into an Indigenous tourism regional destination, supporting our local economy.”

Love Northern BC

After nearly a decade, the Love Northern BC program will be officially retired at the end of 2024. The shop local program, inclusive of a website, social media, community billboards and promotions, was introduced as a tool to give local, independent businesses a web presence and show the value of online marketing.

Northern Development will maintain the website site and social media channels until December 31, 2024. Additionally, staff will work with communities and businesses to help transition out of the program and work on new opportunities.



Photos: Kasiks Wilderness Resort

The business plan will finalize the resort’s vision of striking a balance between economic development and cultural values, while the marketing plan will focus on audiences, communication channels, long term roles and responsibilities, and steps for implementation and evaluation. The project will transfer consultant expertise to management to enable the business to strategically pivot operations, aligning with the new reality of the tourism industry, as well as better match opportunities with the vision and values of the Nation.

The SBR program was introduced in 2020 as a response to the economic downturn. This program is designed to help businesses reduce the barrier to accessing professional expertise and recover the costs of third-party consulting projects.

Our Regions

Cariboo-Chilcotin/Lillooet

\$2,995,141 approved for 76 projects in 2022

- \$2,002,801 approved for 33 regional community development projects
- \$884,600 approved for 38 regional capacity building projects
- \$87,740 approved for five business development projects

\$36,139,713 approved for 1,131 projects since 2005



Overlooking the Fraser River at Xat'sūll Heritage Village. Northern Development has invested \$105,243 since 2011 into trail upgrades and marketing efforts at the property.

Photo: Northern Development

WLFN sets sights on the skies

In spring 2022, Williams Lake First Nation (WLFN) broke ground on a new multi-use building on WLFN IR#6, complementing assets already established on the property, including the Sugar Cane Cannabis farm-to-gate micro-cultivation facility. Dubbed the Osprey Nest, the building will feature a restaurant/café space on the main floor with a 1,000-square foot lakefront patio, which will feature gas heaters, making them usable in three seasons. The second floor will feature four self-contained, modern lofts overlooking the lake through 18 feet of glass windows.

“This innovative project demonstrates our ongoing commitment of renewed investment within WLFN reserve lands, the City of Williams Lake, and the greater Cariboo Regional District,” said WLFN Chief Willie Sellars. “The Osprey Nest is yet another exciting example of the Williams Lake First Nation taking additional steps along our economic development journey. This project will uphold the high standard of development that WLFN has championed in recent years, joining other state-of-the-art WLFN projects. On behalf of WLFN’s Council and administration, I commend NDI for their continued support of Indigenous-led projects throughout our region.”

Northern Development is supporting this construction project with a \$300,000 Economic Infrastructure grant. The Osprey Nest aligns with numerous principles in WLFN’s community plan, including the creation of employment and opportunities for members, building relationships with surrounding communities and establishing sustainable forms of long-term revenue.



Photos: WLFN



Microbial research has potential for macro benefits

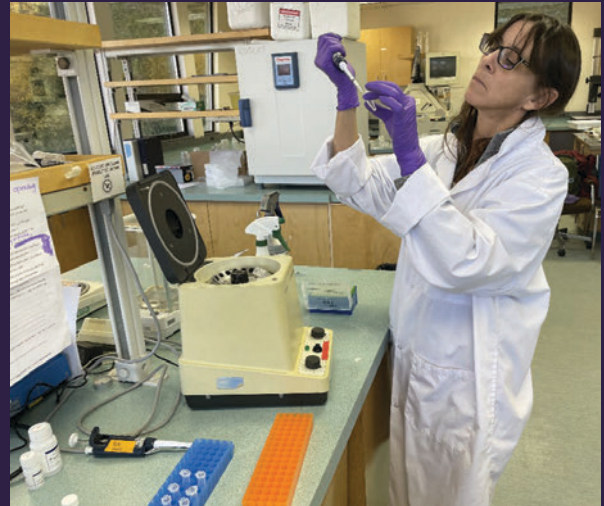
In August 2022, Northern Development approved a \$50,000 rebate through the Northern Industries Innovation Fund to support Terraforma Environmental Ltd. as they underwent a proof of concept project.

The six-month project helps to fulfill Terraforma's primary business goal of developing new commercial products and processes for sale and license. This specific effort is to conduct proof of concept research for microbial fermentation on new organisms they discovered in Canadian habitats via bio-prospecting.

"Terraforma has a history of developing innovative approaches using microbial organisms for reclamation and ecological recovery for example: site-specific soil inoculums as well as other approaches to enhance plant species reintroduction," said Becky Bravi, president, Terraforma.



Photos: Terraforma



"This rebate will cover approximately one third of our project's costs, allowing us to focus on conducting high-quality, thorough work to help us bring our results to market."

Microbial fermentation is a new and emerging area of technology where micro-organisms are optimized to produce large amounts of intermediaries such as bio-medical products and other important compounds while consuming industrial waste. The pioneering approach that Terraforma is leading makes it an ideal project for the Trust's Northern Industries Innovation Fund, a rebate program that provides incremental funding to support innovation projects that increase the competitiveness of local businesses in traditional industries across central and northern B.C.

Historic building to house museum

Work is underway in the Bridge River Valley to transition the Bralorne Pioneer Mines Ltd. office building into the permanent home of the Bralorne Pioneer Museum. The renovation project will result in the conservation and adaptive reuse of an existing and historically significant community building into an accessible public facility that educates visitors about the history of the area through the preservation and exhibition of artifacts, archives and records.

“Tourism is a key economic contributor to the Bridge River Valley with significant growth opportunity in heritage, historical and cultural tourism,” said Patrick Dahle, president, Bridge River Valley Community Association. “The 2018 Economic Impacts of the Bridge River Valley Tourism study identified that tourism in the area generates

a \$16.5 million contribution to the Province of B.C.’s overall economy. By utilizing this intact historical structure, the Bralorne Pioneer Museum will provide an excellent and unique experience to all who enter its doors.”

Once complete, the project will not only result in a permanent location for the Bralorne Pioneer Museum’s entire collection, but will also provide a gallery space for local artists, long-term and short-term accommodation, office rental, meeting space and commercial laundry facilities.

To support this \$794,942 project, Northern Development approved a \$300,000 grant through its Cultural Infrastructure grant program.



Photo: BRVCA



Photo: BRVCA



Photo: BRVCA



Photo: Northern Development

Northeast

\$2,603,063 approved for 61 projects in 2022

- \$1,980,190 approved for 29 regional community development projects
- \$463,848 approved for 25 regional capacity building projects
- \$159,025 approved for seven business development projects

\$28,596,815 approved for 757 projects since 2005



Visiting Beaton Hills Orchard near Taylor with Robyn Gerber, owner.

Photo: Northern Development

Clay full of commercial potential

In Fort Nelson, Cheyne Industries Inc. is pursuing research on natural clay deposits to determine their potential as adsorbents to remove contaminants in water bodies. To support this research, they successfully applied for a \$50,000 Northern Industries Innovation Fund rebate in April 2022.

“The clays that we are working with are unique to this area therefore maximizing local opportunities,” said Robert Cheyne, chief executive officer, Cheyne Industries. “The success of this project will result in the creation of direct jobs in Fort Nelson for quarrying, processing and manufacturing clay-based adsorbent products which are low-cost and highly scalable. These products cannot be replicated affordably anywhere else.”

This project also includes the creation of a pilot plant workflow to refine their mechanical processing techniques, produce approximately nine metric tons of activated product, determine optimal forming and shaping for commercial applications and prove product effectiveness through case studies.

“Outcomes from this project will help diversify our local economy,” said Cheyne. “It may offer Fort Nelson a new natural resource, new manufacturing opportunities, cross-training opportunities for displaced workers and an exportable cleantech product in high demand globally across multiple sectors.”



Photos: Cheyne Industries

DCDEA to build new exhibit and office space

After losing the 4-H Pavilion and Heritage Building, the Dawson Creek and District Exhibition Association (DCDEA) began planning how to build its replacement because the building is the lifeblood of their annual event. To support these efforts, Northern Development committed \$176,832 for the construction project through the Recreation Infrastructure program.

“The loss of the 4-H Building due to its age and new building codes was a devastating loss to our organization and the broader community,” said Connie Patterson, president, DCDEA. “The building was a central hub for our event as it housed all of the children’s events and activities and provided 4-H members a place to display their work. These

kids are the future of agriculture in our region and it is so important for them to have a place to show their work and earn achievements.”

The 60 x 100-foot multiuse space will house 4-H exhibits, displays and office space for DCDEA. The project is on track to be completed in 2023 and will be used during the 101st Dawson Creek Exhibition – the largest agriculture fair in B.C.’s Peace Region. The new high-efficiency facility will also be available for local non-profits to hold meetings, events and seminars throughout the year, providing a new venue for the Dawson Creek area and additional income for DCDEA.



Downtown Chetwynd to be upgraded



Photo: Northern Development

In July, the District of Chetwynd began work on their downtown revitalization project which will result in the installation of new LED lighting, enhanced walkway and seating areas, new bike lanes and other complementary amenities. These upgrades will improve the atmosphere of Chetwynd's downtown, encouraging more people to spend time enjoying local shops throughout the year and increasing visibility for pedestrians, cyclists and drivers.

"A thriving downtown adds a tremendous amount of value to our community," said Mayor Allen Courtoireille, District of Chetwynd.

"The downtown is the economic, social and cultural heart of Chetwynd and an important part of the community's overall identity. This grant allows us to breathe new life into the area without burdening our taxpayers."

Refreshing and improving the downtown area was identified as a priority in Chetwynd's 2021 Downtown Revitalization Plan. The plan includes an objective to maintain and strengthen the role of the downtown while creating an attractive, convenient and pedestrian-friendly downtown.

Northern Development is supporting the project with a \$200,000 grant through its Main Street Revitalization – Capital funding program. The District of Chetwynd accessed the maximum amount of funding available through the program for a community at one time. The funding program allows for communities to apply for financial support of subsequent Main Street Revitalization projects to a lifetime maximum of \$500,000.



Northwest

\$3,308,020 approved for 89 projects in 2022

- \$2,032,186 approved for 31 regional community development projects
- \$1,158,563 approved for 53 regional capacity building projects
- \$117,271 approved for five business development programs

\$46,338,231 approved for 1,298 projects since 2005



Admiring the landscape in Nisga'a Memorial Lava Bed Park.

Photo: Northern Development

Inland Port Rail Yard coming to Terrace

NSD Development Corporation, a Terrace-based business in the transloading industry was approved for a \$12,875 Competitiveness Consulting Rebate to assist with the costs of hiring a professional consultant to review the design for a new rail/truck transload facility in Terrace. The consultant will review the railyard design for efficiency and make modifications to the design if needed, proactively removing any potential barriers.

“The new railyard will significantly increase access to rail in northwest B.C., providing opportunities for new industrial businesses to be established or for existing businesses to grow,” said Hatha Callis, vice president, real estate and development at NSD. “This financial support to hire

an expert consultant that specializes in railways will help the project stay on track and reduce the potential for any surprises.”

The consultant will provide NSD with a safety management plan and operating guidelines. The new, 44-acre facility will support numerous industries including forestry, manufacturing, mining, oil and gas and transportation. Once complete, the NSD Inland Port will store rail cars, transload containers, bulk materials and project cargoes. It will also accommodate activities such as container stuffing and de-stuffing, container storage, logistics management, cross-docking and other transport-related services.



Photos: NSD Development Corporation



Kitasoo to welcome larger grocery store, new café and restaurant

Kitasoo Band Store Ltd. was approved for a \$300,000 Economic Infrastructure grant in May to support the construction of a new band store and café in Klemtu. The new, zero emissions building will replace the current store, which has been in operation since 1985 and has served beyond its operating life.

The store is an essential service for the remote community as it is the only business that sells groceries on Swindle Island. The closest grocery store is 80 kilometres away by boat in Bella Bella. For those without their own source of transportation a 10-hour ferry ride to Port Hardy is the next option.

“Replacing and expanding the Kitasoo Band Store will provide extensive benefits for our entire community,” said Isaiah D.B Robinson, general manager, Kitasoo Band Store. “The energy efficient building will have ample space for more high quality, healthy products, providing residents with the ability to eat better food, nourishing their bodies and increasing their overall health and well-being.”

The new store will be 45 per cent bigger, encompassing 8,000 square feet in the same location as the previous building. Constructed by a local general contractor, the project will create new jobs during construction and operation, benefitting the local economy.



Photos: Kitasoo Band Store

Net-zero carbon longhouse to provide extensive benefits



Gitxaała Enterprises Corporation is working to build a multifunctional cultural centre complex featuring a museum and cultural performance and event venue in the Village of Lach Klan (Kitlakatla). The new structure will be designed in traditional longhouse style and will include a carving shed, commercial-grade smokehouse and a covered outdoor gathering space to host performances and programs.

“The Gitxaała Longhouse and Cultural Centre will support the practice and sharing of our culture, community events and programming, language and arts education, and enhance our ability to host visitors in the village of Lax Klan,” said Txagyet Clarence Innis, special projects manager, Gitxaała Nation. “The museum space will facilitate the return of our cultural treasures and the development of our tourism enterprises.”

Expected to be complete by the end of 2024, the museum and longhouse project will deliver several key outcomes including, community museum where visitors and students can learn about Gitxaała history, language and culture and to which cultural objects can be repatriated; a longhouse for cultural performances and community events; a carving shed

where local artists can create and showcase large pieces; and a large smokehouse where traditional foods can be processed.

The \$10.3 million project received a \$300,000 grant through Northern Development’s Cultural Infrastructure funding program. This is the maximum amount available through the program.



Photos: Gitxaała Enterprises

Prince George

\$2,776,337 approved for 75 projects in 2022

- \$1,905,000 approved for 32 regional community development projects
- \$559,000 approved for 21 capacity building projects
- \$312,337 approved for 22 business development projects

\$65,314,597 approved for 1,195 projects since 2005



In October 2022, The Exploration Place in Prince George re-opened after extensive renovations. Northern Development supported the renovations with a \$291,605 Cultural Infrastructure grant. The Exploration Place also received a \$10,000 Capital Investment Analysis grant to alleviate some of the costs of creating a business plan prior to the renovation project.

Photo: Northern Development

Spruced up façades in Fraser-Fort George

The Regional District of Fraser-Fort George (RDFFG) offered the Business Façade Improvement program to businesses within its electoral areas during 2022. Supported by a \$9,254 grant from Northern Development, three business owners invested in their business' exteriors, making them more welcoming and attractive.

"RDFFG was pleased to offer the Business Façade Improvement program to rural businesses in 2022," said Lara Beckett, chair, RDFFG. "All the businesses that completed improvements are visible from Highway 97 and we are pleased with the refreshed business exteriors and the welcoming impression that they provide. This private-sector investment will increase community pride and created temporary jobs during the projects' duration."

Introduced in 2013, the Business Façade Improvement program has invested nearly \$3 million into façade improvements throughout Northern B.C. Local governments apply to Northern Development for a grant of up to \$20,000, which they then pass on to local business owners once their façade project is complete.

Business Façade Improvement grant recipients included:

Stone Creek RV Park and Campground

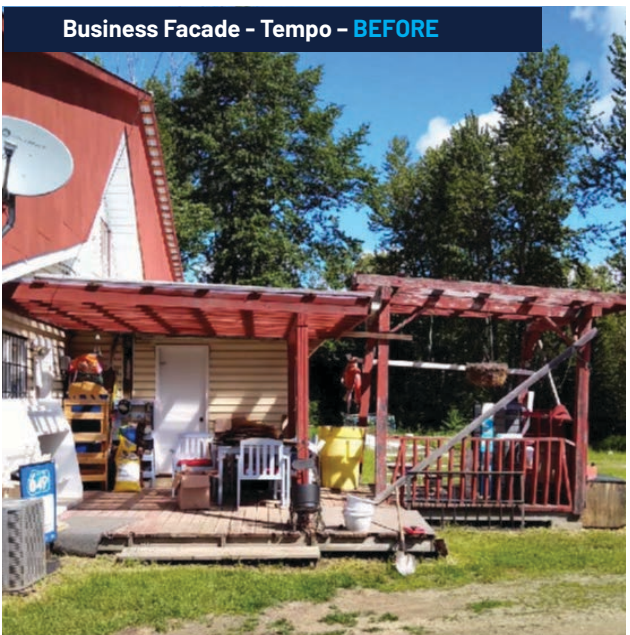
\$1,500 to install a new welcome sign and directional signs on Highway 97. Improved access signage has improved guests' ability to access the campground without impeding highway traffic.

Four Way Ventures (Tempo Gas and Shoppers Food Mart)

\$4,949 to replace the existing patio. The new patio encourages patrons to enjoy time outside the Hixon-based business while also attracting passersby.

Akram I&N Services (Gas Plus Ltd.)

\$2,806 to improve signage, allowing the Bear Lake business to be more visible from a distance. New exterior lights were also installed, enhancing the building's esthetic in the evening.



Photos: RDFFG

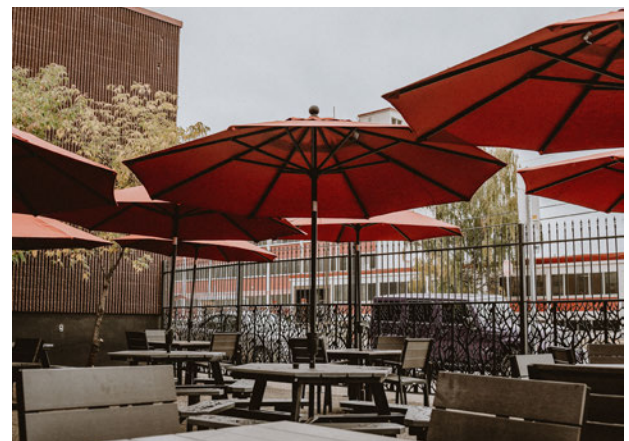
Patio brings new revenue potential

In October, Tano T'enneh Limited Partnership completed the construction and furnishing of an outdoor patio at Uda Dune Baiyoh (House of Ancestors). Home to an additional 14 tables for the café located in downtown Prince George, the project provides additional seating for patrons to the café and during events.

“Introducing a welcoming and safe outdoor dining option to the Uda Dune Baiyoh café will create additional opportunities for us to welcome and serve customers,” said Crystal Gibbs, operations manager, Tano T'enneh and Lheidli

T'enneh First Nation councilor. “Before this project, we could only comfortably seat eight people in the café, now we have space for 56 people in both covered and uncovered areas outside. This additional capacity will increase our revenue and allow us to hire a new staff member.”

To support the patio project, Northern Development provided a \$54,749 grant for the \$100,000 through the Economic Infrastructure program. This assisted with the costs of buying patio heaters, umbrellas, patio tables and chairs and fencing around the patio.



Photos: Tano T'enneh

Consultant to provide business guidance post-pandemic

In anticipation of a changing business climate, The Edge Marketing + Media (formerly The Edge Communications) successfully applied for a \$24,225 Small Business Recovery (SBR) Consulting Rebate to assist with 85 per cent of the costs of hiring an external consultant to conduct an internal process review and develop an implementation plan for process improvement.

“We’re proactively seeking ways to strengthen our business foundation as economic circumstances return to normal,” said Sandy Whitwham, President, The Edge Marketing + Media. “We have spent the past number of years supporting clients with work through COVID-19-related recovery grants in addition to our usual operations. Looking ahead, we want to leverage the opportunities that the past few years provided while scaling in a sustainable, meaningful way.”

This is the second time The Edge Marketing + Media has accessed business development funding from Northern Development, the first being in 2020 to develop a strategic plan. The current project will involve a consultant working

with the company on a variety of technical levels to increase operational efficiency and develop a strong base. They will also recommend courses of action to optimize and scale and support the implementation of these actions. From streamlined procedures, The Edge Marketing + Media expects to save time, allowing them to increase their capacity and serve more clients.



Photos: The Edge Marketing + Media

Our Partners

Northern Development partners with the Province of BC and BC Hydro to deliver funding for programs that focus on connectivity, agriculture, health and wellness, and transportation.

Province of British Columbia



Connecting British Columbia

- **\$23,946,815 approved for 20 projects in 2022**
- **\$213,627,593 approved for 229 projects since inception**

The Connecting BC program's intent is to help internet service providers and regional and local governments connect people in rural and Indigenous communities with high-speed internet.

In January 2022, Telus applied for and received a \$2,936,333 grant under the Connecting BC – Phase 4 Economic Recovery Intake (ERI) grant. ERI is a \$90 million funding stream that encourages rapid expansion of connectivity to drive regional economic development in rural areas, Indigenous communities and along B.C.'s highways.

This project brings PureFibre to approximately 516 premises including 168 Indigenous households within Skwah, Skwali,

Paradise Valley, Cheakamus, Nimpkish Indian Reserve, Kloklowuck, Nicola Lake and Entlqwekkinh.

This investment allows these communities to keep pace with new technologies by extending accessibility to individuals, businesses and institutions with the connectivity required to compete in the digital economy.

To ensure all low-income families with children and people living with disabilities can access this program, Telus partners with Indigenous governments to share program details and work together to support increased access.

Northern Passenger Transportation Service Fund

- **\$7,175,427 approved for 20 projects since inception (2022)**

In 2021, the Ministry of Transportation and Infrastructure provided funding to Northern Development to establish the Northern Community Shuttle Program and the Inter-City Passenger Transportation Services for Northern BC program. These programs provide safe, reliable and affordable passenger transportation for rural communities in Northern British Columbia. The first applications were accepted in early 2022.

The Friendship House Association in Prince Rupert was approved for \$200,000 for the purchase of a new, 24 passenger bus for the Friendship Ending Violence Against Women transportation service under the Northern Community Shuttle program.

The Friendship Ending Violence Against Women shuttle connects to other transportation services including BC Transit, airports and ferry services. Riders use the service for medical appointments, educational opportunities, cultural events, health and recreation, shopping and work-related ventures. The initial idea behind this service was to provide a safe and affordable manner of travel as an option that also helped to reduce violence and crime along the Highway 16 corridor.

The shuttle serves Prince Rupert and outlying communities including Port Edward, Metlatkatla, Port Simpson, Kitkatla, Hartley Bay and at times, Haida Gwaii and Terrace.

Northern Healthy Communities Fund

- **\$4,574,158 approved for 27 projects in 2022**

- **\$7,709,795 approved for 54 projects since inception**

In February of 2021, the Province of B.C. partnered with Northern Development in the creation of the Northern Healthy Communities Fund – a \$25 million investment that supports initiatives that assist healthy, sustainable and resilient communities facing rapid and large-scale economic development and associated need for enhanced social service readiness. Because of rapid economic growth, the \$25 million fund is available to 22 local and 27 Indigenous governments near the LNG Canada and Coastal Gaslink projects, along with eligible non-profit organizations.

The Tamitik Status of Women Association successfully applied for a \$500,000 Northern Healthy Communities Fund capital grant to develop transitional housing complete with a 24-hour daycare in the District of Kitimat.

The housing includes an 18-bed transition house, 12 second stage units and 20 units of affordable housing with tailored, wrap-around supports. The 24-hour childcare facility and housing options will work in tandem to meet the basic needs of families trying to alleviate poverty, while embracing opportunities for personal growth.

This would be the first 24-hour daycare facility in the province, which is pivotal for parents and guardians in order to start, or continue, working in areas such as industrial and civil shiftwork, as well as the restaurant, hospitality and retail sectors.

GO Fund

- **\$66,154 approved for eight projects in 2022**
- **\$639,220 approved for 74 projects since inception**

The BC Hydro Generating Opportunities (GO) Fund was established in 2016 with \$800,000 to be distributed over eight years to organizations that provide services to vulnerable populations in B.C.'s northeast including children, families and seniors.

A \$10,000 grant was approved for the Pentecostals of Fort St. John Society for renovations and furnishings for Grace

House - a safe place for women who are coming out of addictions to transition back into the community. Grace House will teach life skills and healthy coping mechanisms and offer recovery assistance and support groups.

Peace Agricultural Compensation Fund

- **\$1,763,410 approved for 31 projects in 2022**
- **\$3,079,747 approved for 84 projects since inception**

In August 2018, Northern Development was appointed as the financial administrator of the BC Hydro Peace Agricultural Compensation Fund. The Peace Agricultural Compensation Fund (PACF) is a \$20 million fund that supports agricultural priorities in the Peace Region.

The British Columbia Honey Producers Association (BCHPA) was approved for a \$27,880 grant to conduct research and implement an Integrated Pest Management (IPM) program in beekeeping operations in the Peace Region.

Beekeepers currently face a major challenge; the disease caused by the mite Varroa Destructor is the main cause of overwinter colony mortality in North America. In a recent survey to beekeepers in British Columbia, Varroa

was identified as the main health issue in beekeeping operations. With the implementation of an IPM, the pest can be monitored to prevent them from reaching damaging levels. This project aims to combine initiative and research by monitoring Varroa levels in beekeeping operations in Peace region, collecting the data generated, analyzing samples and encouraging beekeepers to monitor for Varroa.

In the long term, the project will provide beekeepers with tools to increase honeybee health, which will reflect in higher productivity and a better production of domestic stock.



Viewing an exhibit at The Exploration Place in Prince George.

Photo: Northern Development

Annual Client Survey

With one of its strategic pillars being organizational excellence and sustainability, Northern Development annually conducts a client survey to learn how people perceive the organization and its processes.

For the second consecutive year, 97 per cent of respondents said their overall experience with Northern Development has been positive.

"I must say, I really appreciate this type of program. I would not be taking the risk and spending the money on this venture had it not been for the support of NDIT. It has been very rewarding in the way that I learned a LOT and applied what I have learned to my business. I certainly want to say a BIG THANK YOU!"

- 2022 annual survey respondent

In 2022, 96 per cent of respondents agreed that Northern Development is respected as a highly effective regional economic development organization.

"Excellent staff and excellent tools to provide easy access to grant opportunities. The best experiences related to grants have been with NDIT. The simplicity, clarity and consistency of online tools has reduced interactions with NDIT staff but all ad hoc communications with staff have been very helpful and positive."

- 2022 annual survey respondent



Visiting Nechako Valley Sporting Association's Nordic ski trails near Vanderhoof in the fall. NVSA has completed four projects with support from Northern Development, including most recently a grooming shed.

Photo: Northern Development

Public Interest Disclosure Act

The Public Interest Disclosure Act (PIDA), B.C.’s new whistleblower protection law, came into force on December 1, 2019.

One of the requirements is that *“Each year, a chief executive, or a delegate of the chief executive, must prepare a report on all disclosures of wrongdoing that have been made in that year in respect of the ministry, government body or office for which the chief executive is responsible, including disclosures made to the Ombudsperson, if a designated officer of the relevant ministry, government body or office has been notified about the disclosures or investigations.”*

In accordance with the following sections of PIDA, for the reporting period of January 1, 2022 to December 31, 2022, the following information is reported:

Section 38 (1)

Disclosures of wrongdoing in respect of Northern Development Initiative Trust 0

Section 38 (2)

- (a) the number of disclosures received, including referrals of disclosures
and the number acted on 0
and not acted on 0
- (b) the number of investigations commenced as a result of a disclosure..... 0
- (c) in the case of an investigation that results in a finding of wrongdoing 0
 - (i) a description of the wrongdoing
 - (ii) any recommendations, including those made by the Ombudsperson
 - (iii) any corrective action taken in relation to the wrongdoing or the reasons why no corrective action was taken
- (d) any other information prescribed by regulation 0

Joel McKay, CEO
Northern Development Initiative Trust



Views of Tyaughton Lake in the Bridge River Valley.

Photo: Northern Development

Best Practices in Fund Management

Managing the Trust's funds in a sustainable manner for perpetuity is vital to the economic well-being of Northern B.C. By preserving the original \$185 million capital infusion into the Trust, the capital investment will continue to benefit the region into the future.

Return on investment

Northern Development has a Statement of Investment Policies and Procedures to guide investing decisions, asset management and set goals for the performance of assets. The Trust's accounts are invested with Mawer Investments Inc. into a balanced portfolio and fixed income instruments. These investments generate an annual return on the capital base which is then re-invested into the region.

2022: -9.8% ROI

2022: -\$29.8 million

Average ROI since 2005: 6.6%

Granting allocation

The amount of funds made available through grants is decided by Northern Development's staff annually. Each year, the team reviews the balance in each funding account and existing commitments before deciding how much money will be available to grant applicants. This process ensures accurate and sustainable disbursements while protecting the capital base to guarantee longevity.

2022 total grant allocation: \$18.4 million

*not including Partner Programs

2022 granting disbursed by account:

- Cariboo-Chilcotin/Lillooet regional account: \$2.4 million
- Northeast regional account: \$1.8 million
- Northwest regional account: \$1.7 million
- Prince George regional account: \$1.5 million
- Pine Beetle recovery account: \$1.4 million
- Cross regional account: \$3.1 million

Financial Statement of

**NORTHERN DEVELOPMENT
INITIATIVE TRUST**

And Independant Auditors' Report thereon

Year ended December 31, 2022



KPMG LLP
177 Victoria Street, Suite 400
Prince George BC V2L 5R8
Canada
Telephone 250 563-7151
Fax 250 563-5693

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Northern Development Initiative Trust

Opinion

We have audited the financial statements of Northern Development Initiative Trust (the Trust), which comprise:

- the statement of financial position as at December 31, 2022
- the statement of operations and fund balances for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Trust as at December 31, 2022 and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Trust or to cease operations, or has no realistic alternative but to do so.

Those charged with Governance are responsible for overseeing the Trust's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Trust's to cease to continue as a going concern.



- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a long, horizontal, slightly curved line that tapers at both ends, serving as a decorative underline.

Chartered Professional Accountants

Prince George, Canada

February 22, 2023

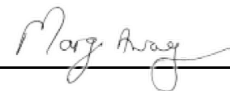
Northern Development Initiative Trust

Statement of Financial Position

As at December 31, 2022, with comparative information for 2021

	Unrestricted and Endowment	Restricted									Total	
	Operating	Invested in Capital Assets	Cross Regional	Pine Beetle	Cariboo-Chilcotin Lillooet Regional Development	Northwest Regional Development	Northeast Regional Development	Prince George Regional Development	Other Trust Funds	Province of British Columbia	2022	2021
ASSETS												
Current Assets												
Cash	\$ 2,491,007	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 706,996	\$ 194,774,433	\$ 197,972,436	\$ 215,510,980
Short-term investments (Note 2)	2,534,442	-	-	-	-	-	-	-	-	-	2,534,442	-
Accounts receivable and accrued interest	17,173	-	-	-	-	-	-	-	6,282	1,293,691	1,317,146	-
Prepaid expenses	182,150	-	-	-	-	-	-	-	-	-	182,150	65,978
Due from other funds	43,112	-	132,047	-	-	-	-	-	-	-	175,159	116,042
Current portion of loans receivable (Note 3)	-	-	1,261,209	-	7,692	-	-	388,404	-	-	1,657,305	1,748,405
Total Current Assets	5,267,884	-	1,393,256	-	7,692	-	-	388,404	713,278	196,068,124	203,838,638	217,441,405
Other Non-Current Assets												
Loans receivable (Note 3)	-	-	3,968,167	-	11,164	-	-	1,787,660	-	-	5,766,991	7,686,939
Investments (Note 4)	30,707,011	-	69,351,661	27,413,217	28,871,113	29,645,859	38,363,180	34,104,036	24,520,767	-	282,976,844	333,137,482
Tangible capital assets (Note 5)	-	168,590	-	-	-	-	-	-	-	-	168,590	219,004
TOTAL ASSETS	\$ 35,974,895	\$ 168,590	\$ 74,713,084	\$ 27,413,217	\$ 28,889,969	\$ 29,645,859	\$ 38,363,180	\$ 36,280,100	\$ 25,234,045	\$ 196,068,124	\$ 492,751,063	\$ 558,484,830
LIABILITIES AND EQUITY												
Current Liabilities												
Accounts payable and accrued liabilities (Note 6)	157,058	-	49,998	19,810	20,958	21,472	27,774	24,737	247	30	322,084	1,435,411
Due to other funds	132,047	-	40,371	-	-	-	-	-	-	2,741	175,159	116,042
Funds administered for others (Note 7)	-	-	-	-	-	-	-	-	24,889,260	-	24,889,260	28,912,203
Unearned revenue (Note 8)	3,532,520	-	-	-	-	-	-	-	-	-	3,532,520	3,872,184
Current portion of obligation under capital lease (Note 9)	-	6,234	-	-	-	-	-	-	-	-	6,234	6,084
Total Current Liabilities	3,821,625	6,234	90,369	19,810	20,958	21,472	27,774	24,737	24,889,507	2,771	28,925,257	34,341,924
Other Non-current Liabilities												
Obligation under capital lease (Note 9)	-	19,642	-	-	-	-	-	-	-	-	19,642	25,876
TOTAL LIABILITIES	3,821,625	25,876	90,369	19,810	20,958	21,472	27,774	24,737	24,889,507	2,771	28,944,899	34,367,800
Equity												
Endowment fund (Note 10)	25,000,000	-	-	-	-	-	-	-	-	-	25,000,000	25,000,000
Externally restricted - uncommitted	-	-	71,832,354	24,133,212	25,603,211	26,563,545	35,269,308	31,551,640	344,538	20,061,245	235,359,053	288,085,475
Externally restricted - committed (Schedule 1)	-	-	2,790,361	3,260,195	3,265,800	3,060,842	3,066,098	4,703,723	-	176,004,108	196,151,127	198,254,697
Invested in Tangible Capital Assets (Note 11)	-	142,714	-	-	-	-	-	-	-	-	142,714	187,044
Unrestricted	7,153,270	-	-	-	-	-	-	-	-	-	7,153,270	12,589,814
TOTAL EQUITY	32,153,270	142,714	74,622,715	27,393,407	28,869,011	29,624,387	38,335,406	36,255,363	344,538	196,065,353	463,806,164	524,117,030
Contingencies (Note 12)												
Commitments (Note 13)												
TOTAL LIABILITIES AND EQUITY	\$ 35,974,895	\$ 168,590	\$ 74,713,084	\$ 27,413,217	\$ 28,889,969	\$ 29,645,859	\$ 38,363,180	\$ 36,280,100	\$ 25,234,045	\$ 196,068,124	\$ 492,751,063	\$ 558,484,830

Northern Development Initiative Trust approval:



Board Chair



Vice Chair

Northern Development Initiative Trust

Statement of Operations and Fund Balances

For the year ending December 31, 2022, with comparative information for 2021

	Unrestricted and Endowment	Restricted									Total	
	Operating	Invested in Capital Assets	Cross Regional	Pine Beetle	Cariboo-Chilcotin Lillooet Regional Development	Northwest Regional Development	Northeast Regional Development	Prince George Regional Development	Other Trust Funds	Province of British Columbia	2022	2021
REVENUE												
Investment income, net of fees (Note 4)	\$ 1,058,700	\$ -	\$ 2,395,967	\$ 953,493	\$ 1,004,654	\$ 1,031,283	\$ 1,334,332	\$ 1,186,735	\$ 11,909	\$ -	\$ 8,977,073	\$ 14,708,094
Interest Income	69,128	-	243,865	-	825	-	1,403	-	2,703	3,250,620	3,568,544	792,984
Contributions	-	-	-	-	-	-	-	-	-	9,500,000	9,500,000	9,597,673
Net unrealized (losses) gains	(5,188,266)	-	(10,089,052)	(4,070,849)	(4,387,689)	(4,427,805)	(5,645,555)	(5,000,002)	(49,212)	-	(38,858,430)	21,067,329
Financial services revenue	2,000	-	-	-	-	-	-	-	-	-	2,000	2,200
Third party revenue	1,014,664	-	-	-	-	-	-	-	-	-	1,014,664	784,296
TOTAL REVENUE	(3,043,774)	-	(7,449,220)	(3,117,356)	(3,382,210)	(3,396,522)	(4,309,820)	(3,813,267)	(34,600)	12,750,620	(15,796,149)	46,952,576
EXPENSE												
ADMINISTRATION EXPENSES												
Amortization	-	59,304	-	-	-	-	-	-	-	-	59,304	66,177
Direct project expenses	-	-	-	-	-	-	-	-	-	-	-	7,500
General administration	127,909	-	-	-	-	-	-	-	-	-	127,909	102,635
S/C, fees, dues, licenses	8,554	-	-	-	-	-	-	-	-	607	9,161	5,394
Office expense	209,354	-	-	-	-	-	-	-	-	-	209,354	181,451
Professional services	198,383	-	-	-	-	-	-	-	-	-	198,383	233,501
Rentals and maintenance	46,953	-	-	-	-	-	-	-	-	-	46,953	41,650
Office supplies	25,656	-	-	-	-	-	-	-	-	-	25,656	26,997
Salaries and benefits	1,650,573	-	-	-	-	-	-	-	-	-	1,650,573	1,498,762
TOTAL ADMINISTRATION EXPENSES	2,267,382	59,304	-	-	-	-	-	-	-	607	2,327,293	2,164,067
BOARD & RAC EXPENSES												
Board costs	19,587	-	-	-	-	-	-	-	-	-	19,587	80,217
RAC - Northeast	2,976	-	-	-	-	-	-	-	-	-	2,976	5,042
RAC - Prince George	2,765	-	-	-	-	-	-	-	-	-	2,765	4,672
RAC - Cariboo-Chilcotin/Lillooet	2,950	-	-	-	-	-	-	-	-	-	2,950	4,200
RAC - Northwest	7,144	-	-	-	-	-	-	-	-	-	7,144	4,978
TOTAL BOARD & RAC EXPENSES	35,422	-	-	-	-	-	-	-	-	-	35,422	99,109
TOTAL ADMINISTRATION COSTS	2,302,804	59,304	-	-	-	-	-	-	-	607	2,362,715	2,263,176
TOTAL INCREMENTAL PROJECT EXPENSES												
Software upgrades	17,406	-	-	-	-	-	-	-	-	-	17,406	67,048
Sage implementation	22,444	-	-	-	-	-	-	-	-	-	22,444	-
Website upgrades and integration	35,142	-	-	-	-	-	-	-	-	-	35,142	97,814
TOTAL INCREMENTAL PROJECT EXPENSES	74,992	-	-	-	-	-	-	-	-	-	74,992	164,862
Grants and loans (Schedule 1)	-	-	3,060,347	1,359,267	2,440,090	1,686,309	1,772,821	1,518,711	20,000	30,013,398	41,870,943	18,439,900
Fair value adjustment for interest free loans receivable (Note 3)	-	-	-	-	-	-	-	206,067	-	-	206,067	(102,180)
NET GRANTS	-	-	3,060,347	1,359,267	2,440,090	1,686,309	1,772,821	1,724,778	20,000	30,013,398	42,077,010	18,337,720
TOTAL EXPENSES	2,377,796	59,304	3,060,347	1,359,267	2,440,090	1,686,309	1,772,821	1,724,778	20,000	30,014,005	44,514,717	20,765,758
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENDITURES	\$ (5,421,570)	\$ (59,304)	\$ (10,509,567)	\$ (4,476,623)	\$ (5,822,300)	\$ (5,082,831)	\$ (6,082,641)	\$ (5,538,045)	\$ (54,600)	\$ (17,263,385)	\$ (60,310,866)	\$ 26,186,818
Fund Balances, Beginning of Year	37,589,814	187,044	85,132,282	31,870,030	34,691,311	34,707,218	44,418,047	41,793,408	399,138	213,328,738	524,117,030	497,930,212
Investment in Capital Assets	(14,974)	14,974	-	-	-	-	-	-	-	-	-	-
FUND BALANCES, END OF YEAR	\$ 32,153,270	\$ 142,714	\$ 74,622,715	\$ 27,393,407	\$ 28,869,011	\$ 29,624,387	\$ 38,335,406	\$ 36,255,363	\$ 344,538	\$ 196,065,353	\$ 463,806,164	\$ 524,117,030

Northern Development Initiative Trust

Statements of Cash Flows

Year ended December 31, 2022, with comparative information for 2021

	2022	2021
Cash provided by (used in):		
Operating activities:		
(Deficiency) excess of revenue over expenditures	\$ (60,310,866)	\$ 26,186,818
Items not involving cash:		
Amortization	59,304	66,177
Net unrealized losses (gains)	38,858,430	(21,067,329)
Accrued interest on loans receivable	(246,093)	(141,332)
Accrued interest on short-term investments	(34,442)	-
Fair value adjustment for interest free loans receivable	206,067	(102,180)
	(21,467,600)	4,942,154
Changes in non-cash operating working capital:		
Accounts receivable	(1,317,146)	3,788,292
Prepaid expenses	(116,172)	(27,936)
Funds administered for others	(4,022,943)	2,984,268
Accounts payable and accrued liabilities	(1,113,327)	787,972
Unearned revenue	(339,664)	(8,150)
	(28,376,852)	12,466,600
Financing:		
Repayment of obligations under capital lease	(6,084)	(2,987)
	(6,084)	(2,987)
Investing		
Investments	11,302,208	(7,801,663)
Repayment of loans receivable	2,051,074	1,051,315
Acquisition of short-term investments	(2,500,000)	-
Acquisition of tangible capital assets	(8,890)	(93,809)
	10,844,392	(6,844,157)
(Decrease) increase in cash	(17,538,544)	5,619,456
Cash, beginning of year	215,510,980	209,891,524
Cash, end of year	\$ 197,972,436	\$ 215,510,980
Non cash acquisitions		
Equipment financed under capital lease	-	34,947
	\$ -	\$ 34,947

See accompanying notes to financial statements.

Northern Development Initiative Trust

Notes to Financial Statements

Year ended December 31, 2022

Nature of Operations

Northern Development Initiative Trust (the "Trust"), a not-for-profit organization incorporated under the Northern Development Initiative Trust Act, operates primarily to be a catalyst for Northern B.C. and grow a strong diversified economy by stimulating sustainable economic growth through strategic and leveraged investments.

1. Significant accounting policies:

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The Trust's significant accounting policies are as follows:

(a) Restricted fund method of accounting:

The Trust follows the restricted fund method of accounting for contributions.

The Operating Fund accounts for the Trust's general activities.

The Restricted Funds are comprised of the Cross Regional Account, Pine Beetle Recovery Account, Cariboo-Chilcotin Lillooet Regional Development Account, Northwest Regional Development Account, Northeast Regional Development Account, Prince George Regional Development Account, Other Trust Funds and Province of British Columbia Account and report contributions restricted to activities outlined in their respective strategic plans. The Other Trust Funds are comprised of the Prince George Agricultural Fund, Canada Winter Games Fund, Department of Indigenous Service Canada Fund, Nechako Valley Regional Cattlemen's Association Fund, British Columbia Innovation Council Fund, North Central Local Government Association Fund, BC Hydro AG Fund, and BC Hydro GO Fund and report contributions restricted to activities outlined in their respective strategic plans.

The Operating Endowment Account reports restricted resources contributed for endowment. Investment income earned on endowment resources is used for purposes prescribed in the Northern Development Initiative Trust Act (Note 10).

(b) Short-term investments:

Short-term investments are recorded at fair value and include term deposits, which are highly liquid, with terms to maturity up to one year at date of Statement of Financial Position.

(c) Investments:

Investments are recorded at fair value. The difference between historical cost and fair value is recorded as an unrealized gain or loss and recorded in the excess (deficiency) of revenue over expenditures in the period in which the difference occurred. Gains and losses realized during the year are computed using the average cost method and recognized directly in the excess (deficiency) of revenue over expenditures.

(d) Tangible capital assets:

Purchased tangible capital assets are recorded at cost. Contributed tangible capital assets are recorded at fair value at the date of contribution. Assets acquired under capital lease are amortized over the estimated life of the assets or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a tangible capital asset no longer contributes to the Trust's ability to provide services, its carrying amount is written down to its residual value.

Tangible capital assets are amortized on a straight-line basis using the following annual rates:

Asset	Rate
Computer hardware	33%
Computer software	100%
Furniture and fixtures	20%
Leasehold improvements	16%
Vehicles	33%
Assets under capital lease	20%

(e) Externally restricted - uncommitted funds:

Uncommitted externally restricted funds represents funds not committed at year end to specific project proposals.

(f) Externally restricted - committed funds:

Committed externally restricted funds represent funds at year end for specific project proposals that have been approved by the Board of Directors and cash disbursement will not occur until a future date after year end once the conditions of the signed funding agreement are met.

Northern Development Initiative Trust

Notes to Financial Statements (continued)

Year ended December 31, 2022

1. Significant accounting policy (continued):

(f) Externally restricted - committed funds (continued):

Funds committed are recorded as a payable when the final review of the project claim is completed and approved by management.

(g) Revenue recognition:

Externally restricted contributions received for the Cross Regional Account, Pine Beetle Recovery Account, Cariboo-Chilcotin Lillooet Regional Development Account, Northwest Regional Development Account, Northeast Regional Development Account, Prince George Regional Development Account, Other Trust Funds and Province of British Columbia are recognized as revenue in the year received. All other externally restricted contributions received are recognized in the Operating Fund as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue in the Operating Fund in the year received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured. Unrestricted contributions with related expenses are recognized as revenue in the year in which the related expenses are incurred.

Investment income is recognized to the extent received or receivable.

(h) Grants and repayable grants:

Grants and repayable grants awarded by the Trust are recognized when the conditions of the signed funding agreement are met.

Grants are advanced to proponents from time-to-time based on the conditions of the funding agreement. Funds advanced are expensed on advancement as it is considered that project requirements will be met and the funds are unlikely to be returned.

(i) Income taxes:

No provision has been made for income taxes in these financial statements as the Trust is exempt under Paragraph 149(1)(c) of the Income Tax Act.

(j) Foreign currency translation:

Monetary assets and liabilities denominated in foreign currencies, and that have not been hedged, are translated into Canadian dollars at the rates of exchange in effect at the statement of financial position date. Other assets, liabilities and items affecting earnings are translated into Canadian dollars at rates of exchange in effect at the date of the transaction. Gains or losses arising from these foreign currency transactions are included in the determination of excess (deficiency) of revenue over expenditures.

(k) Use of estimates:

The preparation of the financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. An item subject to such estimates and assumptions include the carrying amount and collection of loans receivable. Actual results could differ from those estimates.

(l) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently measured at cost or amortized cost, unless management has elected to carry the instruments at fair value. Management has elected to carry loans receivable at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the effective interest rate method.

Northern Development Initiative Trust

Notes to Financial Statements (continued)

Year ended December 31, 2022

1. Significant accounting policy (continued):

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment the Trust determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Trust expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future year, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

2. Short-term investments

	2022	2021
Non-redeemable GIC held with RBC, maturing September 11, 2023, 4.45% per annum	\$ 1,682,869	\$ -
Non-redeemable GIC held with RBC, maturing September 11, 2023, 4.45% per annum	699,506	-
Non-redeemable GIC held with RBC, maturing September 11, 2023, 4.45% per annum	152,067	-
	\$ 2,534,442	\$ -

3. Loans receivable:

	2022	2021
Cross Regional Development Account - Prince George Repayable in monthly installments with annual totals over the next five years of \$1,563,173 in 2023, \$1,480,231 in 2024, \$1,398,200 in 2025, \$1,316,852 in 2026 and \$183,656 in 2027, including interest at bank prime rate (December 31, 2022- 6.45%). Due February 2027.	\$ 5,229,376	\$ 6,488,320
Cariboo-Chilcotin Lillooet Regional Development Repayable in annual installments in the next four years of \$8,158 in 2023, and \$5,894 in 2024, and 2025, including interest between 3.0% and 3.7% Due September 2025.	18,856	26,062
Northeast Regional Development Account Repaid during the year.	-	45,903
Prince George Regional Development Account Repayable in annual installments in the next five years of \$489,809 in 2023, \$452,873 in 2024, \$452,873 in 2025, \$452,873 in 2026 and \$339,362 in 2027, non-interest bearing. Due July 2029.	2,803,028	3,295,956
	8,051,260	9,856,241
Current portion of loans receivable	(1,758,710)	(1,807,455)
Current portion of fair value adjustment	101,405	59,050
	(1,657,305)	(1,748,405)
Fair value adjustment for interest free loans receivable	(626,964)	(420,897)
	\$ 5,766,991	\$ 7,686,939

During the year, the Trust recorded an expense of \$206,067 (2021 - (\$102,180)) for the change in fair value adjustment for interest free loans receivable. The expense was a result of fluctuations in the discount rate used to determine the adjustment.

4. Investments:

	2022	2021
Cash equivalents:		
Cash	\$ -	\$ 118,821
Mawer Canadian Money Market	24,946,910	4,902,680
	24,946,910	5,021,501

Northern Development Initiative Trust

Notes to Financial Statements (continued)

Year ended December 31, 2022

4. Investments (continued):

Fixed income balances:		
Mawer Canadian Bond Pooled Fund	86,628,354	98,369,067
	<u>86,628,354</u>	<u>98,369,067</u>
Equity Balances:		
Mawer Canadian Equity Pooled Fund	53,792,972	60,256,970
Mawer Global Small Cap Fund	17,978,924	22,343,130
Mawer Global Equity Series	99,629,684	147,146,814
	<u>171,401,580</u>	<u>229,746,914</u>
	<u>\$ 282,976,844</u>	<u>\$ 333,137,482</u>

Investment income is presented net of management fees charged for the year ended December 31, 2022, of \$767,883 (2021 - \$828,577)

5. Tangible capital assets:

	Cost	Accumulated amortization	2022	2021
			Net book value	Net book value
Assets under capital lease	\$ 34,947	\$ 11,649	\$ 23,298	\$ 30,287
Computer hardware	398,417	378,005	20,412	24,798
Computer software	169,234	169,234	-	5,028
Furniture and fixtures	177,859	161,213	16,646	23,126
Leasehold improvements	217,283	109,049	108,234	135,765
Vehicles	77,473	77,473	-	-
	<u>\$ 1,075,213</u>	<u>\$ 906,623</u>	<u>\$ 168,590</u>	<u>\$ 219,004</u>

6. Accounts payable and accrued liabilities:

	2022	2021
Accounts payable and accrued liabilities	\$ 271,526	\$ 1,383,267
Payroll and withholding taxes	50,558	52,144
	<u>\$ 322,084</u>	<u>\$ 1,435,411</u>

7. Funds administered for others:

These funds are controlled by other organizations and are pooled for investment purposes with the Trust's cash and investments. Accordingly, these financial statements include assets administered for other organizations with a corresponding liability comprised of the following:

	2022	2021
Opening balance	\$ 28,912,203	\$ 25,927,935
Contributions	98,000	399,091
Investment income, net of fees	(2,755,232)	3,181,843
Administrative fees	(175,000)	(75,000)
Grants	(1,179,133)	(517,853)
Bank charges	(233)	(63)
Board travel	(11,082)	(3,750)
Website consulting	(263)	-
	<u>\$ 24,889,260</u>	<u>\$ 28,912,203</u>

Northern Development Initiative Trust

Notes to Financial Statements (continued)

Year ended December 31, 2022

8. Unearned revenue:

	2022	2021
Connecting British Columbia	\$ 2,467,658	\$ 2,569,787
Northern Healthy Communities	761,813	889,998
Ministry of Transportation	302,992	412,342
Nechako Valley Rancher Cattleman's Association	57	57
	<u>\$ 3,532,520</u>	<u>\$ 3,872,184</u>

9. Obligation under capital lease:

	2022	2021
Wells Fargo lease with an implied interest rate of 2.45%, repayable in quarterly instalments of \$1,520. Due October 2026 and secured by equipment held by the Trust with a net book value of \$23,298.	\$ 25,876	\$ 31,960
	<u>25,876</u>	<u>31,960</u>
Repayment schedule		
2022	\$ -	\$ 6,811
2023	6,811	6,811
2024	6,811	6,811
2025	6,811	6,811
2026	6,811	6,811
Total minimum lease payments	27,244	34,055
Less amount representing interest at a rate of 2.45%	(1,368)	(2,095)
Present value of capital lease payments	25,876	31,960
Less current portion	6,234	6,084
	<u>\$ 19,642</u>	<u>\$ 25,876</u>

During the year the Trust recognized \$727 (2021 - \$419) of interest on the capital lease.

10. Endowment fund:

The Endowment Fund was established to receive proceeds of \$25,000,000 from the Government of British Columbia pursuant to terms of the Northern Development Initiative Trust Act ("NDIT Act"). Interest or other income earned from the money invested may be used to cover operating expenditures incurred by the directors and officers of the Trust to perform their obligations under the NDIT Act. Income earned on the endowment is recorded fully in the Operating Fund. Included in operations is investment income of \$1,058,700 (2021 - \$1,985,683) and net unrealized losses of \$5,188,266 (2021 - gain of \$2,930,939) for the year ended December 31, 2022.

11. Invested in tangible capital assets:

Invested in tangible capital assets is calculated as follows:

	2022	2021
Opening balance	\$ 187,044	\$ 156,424
Amortization	(59,304)	(66,177)
Acquisition of capital assets	8,890	128,757
Repayment of obligation under capital lease	6,084	-
Acquisition of capital lease	-	(31,960)
	<u>\$ 142,714</u>	<u>\$ 187,044</u>

Northern Development Initiative Trust

Notes to Financial Statements (continued)

Year ended December 31, 2022

12. Contingencies:

During the year the Trust was released from its obligation as a guarantor of loans with unrelated parties (2021 - \$582,162).

During the year the Trust was released from the letters of credit related to the obligation of loans with unrelated parties (2021 - \$1,000,000).

The Trust has a revolving demand facility agreement with RBC with a maximum limit of \$10,000,000 by way of RBP based loans, letters of credit, and letters of guarantee. These facilities are secured by a general security agreement placing a first priority interest in present and future property of the Trust. The balance of these facilities at December 31, 2022 are \$nil.

The Trust has provided certain partner program contracts to the Canada Revenue Agency in regards to Government Sales Tax requirements. The potential exposure is unknown at this time and the outcome of the ruling is not determinable.

13. Commitments:

In addition to committed funds disclosed in Schedule 1, the Trust leases premises under lease which expires May 2027. The minimum lease payments in the next five year are as follows:

2023	\$	137,680
2024		137,680
2025		137,680
2026		137,680
2027		57,367
	\$	608,087

14. Financial risks and concentration of credit risk:

(a) Currency risk:

The Trust is exposed to financial risks as a result of exchange rate fluctuations and the volatility of these rates. In the normal course of business, the Trust purchases investments denominated in a foreign currency. The Trust does not currently enter into forward contracts to mitigate this risk. In order to minimize currency risk, the Trust has a policy to invest no greater than 60% of its portfolio in global equities. As at December 31, 2022, global equities represents approximately 42% (2021 - 51%) of the holdings.

(b) Market risk:

The Trust derives revenue from its cash equivalents, equity and fixed income investments which are subject to market fluctuations. Market risk is managed and mitigated through diversification between asset classes in which the Trust has set asset allocation guidelines in their investment policy. As at December 31, 2022, the Trust's investment holdings were aligned with their target asset allocations. Equity investments represent approximately 61% (2021 - 69%) of the holdings. It is estimated that a 1% change in returns would change the fair value of the equities portfolio by \$1,714,016 (2021 - \$2,297,469).

As at December 31, 2022, the Trust's annual return on investments was approximately a loss of 9.8% (2021 - a gain of 12.8%).

(c) Credit risk:

The Trust is exposed to credit risk from the possibility that borrowers may default on their obligations. Management attempts to mitigate this risk by ensuring that proper due diligence is performed before loans are extended. As of December 31, 2022, all loan recipients are in full compliance of their agreement. The Trust does not believe that their credit risk exposure has been changed from 2021.

(d) Liquidity risk:

Liquidity risk is the risk that the Trust will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Trust manages its liquidity risk by monitoring its operating requirements. The Trust prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposure from 2021.

Northern Development Initiative Trust

Notes to Financial Statements (continued)

Year ended December 31, 2022

14. Financial risks and concentration of credit risk (continued):

(e) Interest rate risk:

The Trust's fixed income securities and certain loans receivable are subject to interest rate risk. Rising interest rates would impact the value of these investments and loans. The Trust is exposed to prime lending rate fluctuations on loans receivable in the amount of \$5,229,376 (2021 - \$6,488,319). As at December 31, 2022, fixed income securities represents approximately 39% (2021 - 31%) of the Trust's investment holdings. It is estimated that 1% change in interest rates would change the fair value of the portfolio by \$1,115,753 (2021 - \$1,032,718). The Trust employs investment diversification to manage this risk.

15. Employee future benefits:

The Trust, and its employees, contribute to the BC Public Service Pension Plan (the "Plan"), a jointly trustee pension plan. The Board of Trustees, representing Plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of the benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The Plan has 68,387 active members and 53,694 retired members. Active members include approximately 100 contributors from the provincial government, crown corporations, government agencies and not-for-profit organizations.

Every three years an actuarial valuation is performed to assess the financial position of the Plan and the adequacy of Plan funding. The most recent valuation was performed as at March 31, 2020. The valuation shows an improvement in the actuarial position for the Basic Account, from a surplus of \$1.074 million as at March 31, 2017, to a surplus of \$2.667 million as at March 31, 2020. The actuary does not attribute portions of the surplus to individual employers. Consequently, the Trust's share of this surplus cannot be determined. The main reasons for the improvement in the actuarial position are that the investment returns were higher than were assumed and actual salary increases were lower than the long-term assumption offset by an excess investment return transfer to the Inflation Adjustment Account and changes in the economic assumptions. The Trust paid \$133,654 (2021 - \$146,305) for employer contributions to the Plan during the year.

Northern Development Initiative Trust

Schedule of Externally Restricted - Committed Funds

Year ended December 31, 2022

(Unaudited)

SCHEDULE 1

Account	Total Funding Approved	Grants and loans		2022	2021
		2022 Disbursements	2021 Disbursements	Outstanding Commitments	Outstanding Commitments
Cross Regional Account	\$ 53,475,527	3,060,347	\$ 3,497,932	2,790,361	\$ 2,982,049
Pine Beetle Recovery Account	35,154,543	1,359,267	1,086,003	3,260,195	4,224,406
Cariboo-Chilcotin/Lillooet Regional Development Account	21,982,083	2,440,090	859,888	3,265,800	3,693,910
Northwest Regional Development Account	25,132,016	1,686,309	1,420,033	3,060,842	2,895,957
Northeast Regional Development Account	18,929,960	1,772,821	1,309,574	3,066,098	2,995,655
Prince George Regional Development Account	29,906,504	1,518,711	2,425,836	4,703,723	4,412,064
Other Trust Funds	35,587,152	20,000	80,000	-	20,000
Province of British Columbia	232,705,799	30,013,398	7,760,634	176,004,108	177,030,656
TOTAL	\$ 452,873,584	\$ 41,870,943	\$ 18,439,900	\$ 196,151,127	\$ 198,254,697



Drummers during the grand opening celebrations of the East Lillooet Internment Memorial Garden.

Photo: Northern Development



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